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Impact of Failed Innovation on Individuals: A View From Management Researchers' Life

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Abstract:

A border lies between the success and failure of an innovation. Researchers have often focused

on one side of the border i.e. the success, overlooking the other side, especially, how the

failure of innovation affects individuals who constantly attempt to traverse this border between

failure and the success. This paper uses a qualitative methodology to guide the research and

uses the context of management research to explore how failure affects individuals, how they

cope and what factors moderate this effect of failure on individuals. Failure or rejection of the

manuscript is an inevitable part of a researcher's life. We find that failure of innovation, i.e.

rejection of the research article, in this case, can have a disheartening and demotivating effect

on the individuals lasting for a varying period. This experience may affect the self-belief of the

innovators. Innovators use various coping strategies. Factors like coping, learning orientation,

and quality of feedback, among others, over which researchers have a varying degree of

control, moderate the effect of failure on individuals. The findings have practical implications

for the researchers/innovators, their supervisors and the organization.

Keywords: Innovation, Failure, Academic rejection, Resilience in research, Qualitative

Research

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